**Change Request Form**

## Change Request details

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| Change Request details | | | |
| Change Request Title | *Issue Resolution Group (IRG) – MHHS Programme Governance Framework Update* | | |
| Change Request Number |  | | |
| Originating Advisory / Working Group | *Programme Steering Group (PSG)* | | |
| Risk/issue reference |  | | |
| Change Raiser | *Andrew Margan* | Date raised: |  |

***For further guidance on how to complete this document please see the supporting Change Request Form Guidance for Programme Participants. The guidance will support raising a change and responding to a change request via Impact Assessment. The Change Raiser should consider sharing the draft Change Request Form with impacted programme parties, prior to submission to PMO. The guidance, as well as other key documents are referenced below and can be found via the MHHS website.***

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| Change Request to be read in conjunction with: |
| MHHS Change Request Form Guidance for Programme Participants |
| MHHS Change Control Approach |
| MHHS Governance Framework |
| Ofgem’s MHHS Transition Timetable |

### Part A – Description of proposed change

**Guidance *– This section should be completed by the Change Raiser when raising the Change Request.***

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| Part A – Description of proposed change | | |
| **Issue statement:**  *(the issue that needs to be resolved by the change)*  Under the current Programme Governance Framework, there is no specific governance group accountable and responsible for receiving and coordinating major issues which have a detrimental impact to Programme deliverables and/or timescales. | | |
| **Description of change:**  *(the change being proposed)*  For go-live (M10), if there is a major incident, which materially impacts Programme deliverables and/or timescales, a Programme group (Issue Resolution Group) is established, which is accountable and responsible for receiving and supporting/coordinating/determining issue resolution.  To enable the Issue Resolution governance group, the attached IRG Terms of Reference are to be added to [MHHS Programme Governance Framework](https://mhhsprogramme.sharepoint.com/sites/Market-wideHalfHourlySettlement/Governance/Forms/AllItems.aspx?id=%2Fsites%2FMarket%2DwideHalfHourlySettlement%2FGovernance%2FMHHS%20DEL0030%20MHHS%20Programme%20Governance%20Framework%20V3%2E2%20%28clean%20version%29%2Epdf&parent=%2Fsites%2FMarket%2DwideHalfHourlySettlement%2FGovernance). | | |
| **Desired implementation date and rationale:**  *(proposed implementation date of the change and why this date is required)*  As soon as possible after approval and 4 weeks before go-live (M10). | | |
| **Justification for change:**  *(please attach any evidence to support your justification including why it should be exempt from the change freeze)*  This is not a design, system or process change and therefore this change is not subject to the change freeze criteria. | **Change Freeze criterion impacted** | **Yes / No** |
| **Fixing a design defect** |  |
| **Critical to M10/M15** |  |
| **Consequences of no change:**  *(what would happen if the change was not implemented)*  There is a risk that if an incident occurs which impacts Programme deliverables and/or timescales, and there is no programme group accountable to manage/support/coordinate issues, which will result in delayed programme timescales, delayed consumer benefits and industry/programme reputational damage. | | |
| **Alternative options:**  *(alternative options or mitigations that have been considered)*  Central Party service management could be left to manage an incident without support; design defects left for industry to resolve and disputes between parties could be left unresolved. | | |
| **Risks associated with potential change:**  *(risks related to implementation of the proposed change that have been identified)*  None identified. | | |
| **Stakeholders consulted on the potential change:**  *(Please document the stakeholders, or stakeholder groups that have been consulted to date on this change. The Change Raiser should consult with relevant programme parties in the drafting of the request, prior to submission to PMO).*  This subject has been presented to Programme Participants at the Transition and Operational Readiness Work Group (TORWG) on 19 March 2025 and 16 April 2025. | | |
| **Target date by which a decision is required:** | 24 July 2025 | |

### Part B – Initial Impact of proposed change

**Guidance *– This section should be completed by the Change Raiser before being submitted to the MHHS PMO.***

***Please document the benefits of the change and to delivery of the programme objectives***

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| Programme Objective | Benefit to delivery of the programme objective |
| To deliver the Design Working Group’s Target Operating Model (TOM) covering the ‘Meter to Bank’ process for all Supplier Volume Allocation Settlement meters | Better enables the delivery of the TOM within agreed timescales |
| To deliver services to support the revised Settlement Timetable in line with the Design Working Group’s recommendation | N/A |
| To implement all related Code changes identified under Ofgem’s Significant Code Review (SCR) | Better enables the update of cross-Code changes within expedited change timescales |
| To implement MHHS in accordance with the MHHS Implementation Timetable | Ensures faster resolution of major, cross-party issues for the new settlement arrangements. |
| To deliver programme capabilities and outcomes to enable the realisation of benefits in compliance with Ofgem’s Full Business Case |  |
| To prove and provide a model for future such industry-led change programmes |  |

**Guidance *– Please document the known programme parties and programme deliverables that may be impacted by the proposed change***

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| --- | --- |
| Impacted areas | Impacted items |
| Impacted Parties | The change will impact the Programme Governance Framework. If the IRG is stood up as a meeting, this will required impacted parties and wider constituencies and their service providers to attend the IRG. |
| Impacted Deliverables |  |
| Impacted Milestones | This change is linked to go-live (M10 milestone), but central system go-live issues may be escalated before M10 |

**Note *– Please refer to MHHS DEL174 Change Request Guidance for Programme Participants for information on how to score the initial assessment.***

**Guidance *– Please include a reference and link to any additional documentation which the change relates to.***

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| Change Request to be read in conjunction with: | |
| **Title** | **Reference** |
| MHHS-DEL3603 TORWG 16 April 2025 v1.1.pdf | ***https://mhhsprogramme.sharepoint.com/:b:/r/sites/Market-wideHalfHourlySettlement/Meeting%20Papers/MHHS-DEL3603%20TORWG%2016%20April%202025%20v1.1.pdf?csf=1&web=1&e=E9jaIh*** |
| MHHS-DEL3540 TORWG 19 March 2025 v1.1.pdf | ***https://mhhsprogramme.sharepoint.com/:b:/r/sites/Market-wideHalfHourlySettlement/Meeting%20Papers/MHHS-DEL3540%20TORWG%2019%20March%202025%20v1.1.pdf?csf=1&web=1&e=BGZReB*** |

### Part C.1 – Summary of Impact Assessment

### Note – *This section will be completed initially by the Change Raiser and then by Programme Participants as part of the full Impact Assessment.*

### *All Impact Assessment responses will be considered public and non-confidential unless otherwise marked. If there are any specific elements of the response (e.g. costs) that are confidential, please mark the specific sections as confidential rather than the response as a whole. The MHHS Programme will publish all Impact Assessment responses and redact any confidential information as noted.*

**Guidance – Programme Participants are required to:**

**Respond with ‘Agree’, ‘Disagree’ or ‘Abstain’, deleting as appropriate. If the respondent agrees, they can provide additional evidence to further support the assessment. If the respondent disagrees or abstains, they should provide a detailed rationale as to why.**

**Add any additional effects that have not already been identified. In doing so, they should provide as much detail as possible to allow a robust assessment to be made.**

**Indicate whether the change would have a minor, medium or significant impact on their activities, referring to slide 16 of *MHHS-DEL171 Change Control Approach* to assess each criterion, using N/A to indicate no impact.**

**Proceed to Part C.2 for Impact Assessment Recommendation response once completed.**

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| Part C.1 – Summary of Impact Assessment (complete as appropriate) |
| **Effect on benefits**  *Change Raiser to provide initial impact assessment.*  *Better enables the delivery of Programme benefits within agreed timescales.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. whether there will be an impact on when a benefit will be realised; who will realise the benefit; the extent to which the benefit will be realised.*  *Where possible, contextual information should be included e.g. the benefit will be delayed by X weeks; the change means Y population will also realise the benefit.*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact Programme benefits.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Effect on consumers**  *Change Raiser to provide initial impact assessment.*  *Better enables issues are resolved quickly which means minimal disruption to Programme deliverables and Programme timescales, which will have a positive impact to consumers, as it will ensure the consumer benefits can be realised without unnecessary delay.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. whether there will be an impact on service delivery to consumers; will there be a cost impact to consumers; will there be a choice impact to consumers?*  *Where possible, contextual information should be included e.g. what is the scale of the effect? Will the effect be permanent?*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact consumers.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Effect on schedule**  *Change Raiser to provide initial impact assessment.*  *Better enables the schedule to be delivered to agreed timescales and against plan.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. will the schedule/milestones be directly impacted; will the schedule/milestones be indirectly impacted.*  *Where possible, contextual information should be included e.g. the change will delay the project by X days; the change will require additional resource to complete (though detail resource in resource section); the delay can/cannot be recovered by condensing Y activity.*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact your ability to meet the Prohgramme schedule.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Effect on costs**  *Change Raiser to provide initial impact assessment.*  *The formation of the IRG will better enable quick and effective decision making, which should better ensure costs related to go-live issues are better managed and controlled, reducing overall costs compared to if no IRG was established.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. will the change cause a loss of income; will the change cause additional cost; will the change cause a reprofiling of cost?*  *Where possible, contextual information should be included e.g. whether it is capital or operating expenditure that will be affected; what period costs will be affected in; what the rough order of magnitude of the cost impact will be and if organisation will be able to absorb it?*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact your organisation’s costs.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Effect on resources**  *Change Raiser to provide initial impact assessment.*  *This change will have an impact on resource, as impacted parties will need to ensure resources are sent to the meetings.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. will there be an impact on tools or equipment; will there be an impact on staff capacity; will there be an impact on staff skills or capability?*  *Where possible, contextual information should be included e.g. the change will require X additional staff for Y period of time; the change requires Z training or support.*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact your organisation’s resources.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Effect on contract**  *Change Raiser to provide initial impact assessment.*  *No known impacts to contracts.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. whether there will be an impact on contracts with sub-contractors; whether there will be an impact on contracts with vendors; whether there will be an impact on contracts with regulators/ESO.*  *Where possible, contextual information should be included e.g. the changes will require new contracts to be created; the changes will variations to existing contracts; the changes will affect ability to meet contract requirements.*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact your organisation’s contracts.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Risks**  *Change Raiser to provide initial impact assessment.*  *The creation of the IRG should be established to better manage go-live risk through go-live issue co-ordination and ensuring defect solutions are developed and implemented quickly* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection. Where possible, Impact Assessment respondents to identify and describe any further impacts.*  *Impact Assessment respondents should consider and provide detail of any additional effect e.g. will existing risks be affected; will new risks be created?*  *Where possible, contextual information should be included e.g. the change will affect the likelihood of a risk occurring, the change will affect the impact the risk would have, the change will require additional controls and mitigation.*  *Please state any additional risks introduced by the change.* |

### Part C.2 – Impact Assessment Recommendation

### Note – *This section must be completed initially by the Change Raiser and then by Programme Participants as part of the full Impact Assessment.*

**Guidance – The primary reporting metric of the Impact Assessment is the recommendation response. The consolidated response will be presented to the relevant governance group(s) and decision maker(s) with the totals for ‘Agree’, ‘Disagree’ or ‘Abstain’. As such, please ensure this section is completed before the form is returned to MHHS PMO. Provide detailed rationale and evidence in the commentary field.**

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| Part C.2 – Impact Assessment Recommendation (mandatory) |
| **Recommendation**  *Change Raiser to provide initial recommendation.*  **It is recommended by the Change Raiser the change is approved.** |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection.*  *Please indicate below, using an (X), the extent to which you believe implementing this change would impact the Programme and/or your organisation overall.*   |  |  |  | | --- | --- | --- | | 1. *Minor impact* | 1. *Medium impact* | 1. *Significant impact* | |  |  |  | |
| **Change Freeze**  *Change Raiser to provide justification that their Change Request meets the Change Freeze criteria (critical to M10 and/or fixes a defect in the design).*  *The change freeze criteria are to apply to the MHHS TOM and MHHS Design. This change impacts neither area. This is a governance only change. Therefore, the change freeze criteria does not apply.* |
| **Agree Disagree Abstain** |
| *Impact Assessment respondents to add supporting commentary to support their selection.* |

**Impact assessment done by:** <Name>

**Guidance*: If you are a third party responding on behalf of another Programme Participant, please state this in your response.***

**Impact assessment completed on behalf of:** <Name>

### Part D – Change approval and decision

**Guidance*: The approvals section will be completed by the MHHS PMO once the Impact Assessment has been reviewed.***

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| Part D - Approvals |
| **Decision authority level**  <Based on the impact assessment, state who is required to make a decision concerning this change> |

**Guidance** - ***This section will be completed by the MHHS PMO and Change Owner following the review of the impact assessment and decision reached by the SRO.***

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| --- | --- | --- | --- | --- |
| Part D – Change decision | | | | |
| Decision: |  | Date | |  |
| Approvers: |  |  | |  |
| Change Owner: |  | | | |
| Action: |  | | | |
| **Changed Items** | **Pre-change version** | | **Revised version** | |
|  |  | |  | |
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### Part E – Implementation completion

**Guidance *- This section will be completed by the MHHS PMO at the end of the post-implementation process.***

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| Part E – Implementation completion | | | |
| Comment |  | Date |  |

**Guidance *– The Closure Checklist in MHHS DEL175 Change Log must also be completed by MHHS PMO at this stage.***

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| --- | --- |
| Checklist Completed | Completed by |
| Yes/No |  |

**Guidance – *This section will be completed by the MHHS PMO at the end of the post-implementation process and should be* used to add any appropriate references of the change once it has been completed.**

|  |  |  |
| --- | --- | --- |
| References | | |
| **Ref** | **Document number** | **Description** |
|  |  |  |
|  |  |  |